

**Sl. No. CONTENTS**

**1. Bihar Initiative**

**2. Bihar Development Centre**

**3. Memorandum of Association  
and Rules & Regulations of  
Bihar Development Centre**

**:**

BIHAR INITIATIVE

Club of 55

21<sup>st</sup> July 2006

## CLUB OF 55

### An Introduction

In June 2005, the retired officers of the 1955 IAS Batch met for their Golden Retreat at National Academy of Administration, Mussoorie. This event gave them an opportunity to discuss subjects of vast scope such as Civil Service Reforms, Economic Reforms with a Human Face and Good Governance. Out of this Retreat grew the idea of the CLUB OF 55, an informal group as a virtual organization to carry forward the IAS mission to serve the nation through a spirit of selfless service, exemplified by the IAS motto "Efficiency in Action is Yoga" which is Lord Krishna's advice to Arjuna in the Bhagwat Gita. The Club of 55 draws its inspiration from Mahatma Gandhi's words that "a small body of determined spirits fired by an unquenchable faith in their mission can alter the course of history". The Club of 55 met at Delhi on 20<sup>th</sup> April 2006 and after due deliberation decided to launch a BIHAR INITIATIVE as its first programme since in today's Bihar all the 3 themes of Good Governance, Civil Service Reforms and Economic Reforms with a Human Face are all extremely relevant.

## OUR APPROACH

1. At present, there are many pressing demands on Government of Bihar's budgetary resources. Therefore our proposals depend more on State Government support and good offices than on State Government funding.
2. While our planning horizon is a five year period, work on the ground has to start immediately, so that some concrete results are seen at least as a tip of the iceberg by 31<sup>st</sup> December 2006.
3. Our special purpose vehicle, to be named as the Centre for Bihar Development, will be a public voluntary organization based on the model of the Centre for Technology Development which was a highly successful regional development project in Karnataka with technology as the main propulsive input.
4. Our special skills are good project development methods with multiple sources of funding and efficient monitoring and evaluation systems.
5. Projects we suggest are sustainable and replicable. They will have a statewise coverage so that they can cover all sub-regions and districts of Bihar.

### **What are the strengths of the Club of 55?**

1. Independence and Credibility
2. Transparency, Accountability and Participatory
3. Multi Disciplinary Analytical Skills especially Content Analysis to predict Mega trends.
4. Project Management Expertise with multiple sources of funding.
5. Effective monitoring, evaluation and feedback skills.
6. A willingness to do differently; try fresh approaches; build consensus, and a gut feeling that solutions do exist though previous approaches may have failed.

## METHODOLOGY

The basic methodology we would adopt is the case-control methodology adopted in Epidemiology. We compare the characteristics of those instances where solutions to an identified problem have worked *in India* (cases) to those instances where the solutions have failed (controls). Thus, for example, cyclone shelters have reduced loss of life in Andhra but not in Orissa, unemployment guarantee schemes have worked in Maharashtra but not elsewhere, health care and literacy programs have worked in Kerala but may not have worked elsewhere. We have succeeded with milk but failed with oil-seeds, succeeded with train reservations but not with bus reservations. In every case that we have succeeded, there have always been naysayers, vested interests and critics who would have predicted and wished for failure. [Caveat: The same cultural richness that throws up innovative solutions in India may sometimes inhibit adoption of similar strategies elsewhere if they lead to a reaction such as "Kerala is a special case".]

We suspect that in the past the solutions proposed by innumerable committees of experts have failed largely because *they required unrealistic and comprehensive sweeping changes for their success*. Thus they would require political will, legislative changes at the central and state level, planning, bureaucratic and state acquiescence, resources, a willingness of a significant portion of stakeholders to act against their short-term self interest, amongst other things.

The methodology we would take in this project would be to identify solutions that could be introduced on a small scale, whose success would create such over-riding and undeniable benefits that a self-sustaining virtuous cycle is initiated. In brief, we tend towards the concept of the tipping point, the magic moment when an idea, trend or social behavior crosses a threshold, tips and spreads like wild fire. In brief, we wish to promote virtuous "social epidemics".

Thus we would not look at those problems merely because experts are available, but rather at those that we think are solvable. This criterion would tend to lay less emphasis on examination of those problems in the first year for which no success stories exist in India.

Notes:

1. We are indebted to Dr. R. Narasimha, Former Director of National Institute of Advanced Studies, IISc, Bangalore from whom we have drawn the inspiration for this methodology.

2. TIPPING POINT → is a concept popularised by Malcolm Gladwell in his celebrated book with the same title.

## BIHAR INITIATIVE

"A small body of determined  
spirits fired by an  
unquenchable faith in  
their mission can alter  
the course of history.

- Mahatma Gandhi"

*This brief note sets out what the Club of 55 can do in the first 6 months of this financial year i.e. by 30 September 2006. While acknowledging the limitations on what we can do, the list of 19 projects which are do-able is quite impressive. Even if we achieve a fraction of the targets set out, we should be satisfied that we have made a good beginning.*

### 1. BUDDHIST TOURIST CIRCUIT

A project paper will be prepared by Indian National Trust for Art and Cultural Heritage (INTACH) Karnataka State Chapter and Bihar State Chapter for presentation to Japan Bank for International Cooperation (JBIC). Shri P.C. Nayak is Convenor for Karnataka State Chapter and Shri Shree Shankar Sharan has agreed to be Bihar State Chapter's Convenor. JBIC's thresh-hold for considering a proposal is US \$ 100 million.

### 2. RURAL RENEWABLE ENERGY

In Araria District, 4 gassifiers of 50 kw each will be promoted with Government of India's Ministry of Non-conventional Energy Sources (MNES) assistance and Public Sector Bank Finance.

In Nalanda District, a scheme for 1000 Below Poverty homes to be supplied each with one LED lamp with solar energy will be prepared and kept ready for implementation after the monsoon season. Funding will be under Government of India, Ministry of Non-conventional Energy Sources

(MNES) schemes and Public Sector Bank finance through Self Help Groups (SHGs).

Pune District's Dehu village success story of doing away with domestic gas cylinders by using small house biogas plants will be proposed for implementation in 2-3 selected Bihar villages after due diligence studies.

### 3. NREGA

A recent Economic Times report (dt. 21, April 2006) states that Bihar led all other states in use of National Rural Employment Guarantee Act (NREGA) Funds "by providing jobs to a whopping number of 10.65 lakhs people" under NREGA in 23 Districts of Bihar from February 1<sup>st</sup> 2006 to 10<sup>th</sup> April 2006.

"Down to Earth" fortnightly newsmagazine published by the Society for Environment Communications (Editor and Publisher: Sunita Narain). Issue dated April 16-30 2006 has a well researched article on the NREGA titled The Ace of Spades. Lessons learnt can be applied in Bihar

We will get 2 or 3 reputed NGOs of Bihar to do some on the spot checks to monitor and evaluate Bihar's achievement and find out what are the lessons to be learnt.

### 4. VOCATIONAL EDUCATION

In the 1990's University Grants Commission (UGC) had a good scheme for adding vocational content to BA, BSc, B.Com degree syllabus of Universities. We will attempt a similar exercise for Patna and Jayaprakash Narayan Universities in Bihar to make the graduate output more employable by industry and business with help of good private sector corporate like Ashok Leyland and Bharati (Airtel).

### 5. RURAL HOUSING

Through Self Help Groups the utilisation of Indira Awas Yojana will be monitored in a few selected districts of Bihar to ensure that the subsidy is properly targetted and reaches the beneficiary.

### 6. AGRICULTURE

In a few selected districts of Bihar the use of "miracle rice" (i.e. fortified with Vitamin A) and true potato seeds will be promoted as demonstration exercises.

7. **SME - INDUSTRIAL CLUSTERS**

There are 2 industrial clusters in Bihar under the DCSSI's programme. One is at Muzaffarpur for fruit & vegetable processing and the second one at Munger is for guns. Their progress will be reviewed to accelerate their implementation with the help of Secretary to Government of India, Ministry of Small Scale Industries.

8. **BHAGALPUR SILK**

With the help of the Central Silk Board, Bangalore an impetus will be given to promote good industry practice with financial assistance from Public Sector Banks to increase productivity with quality.

9. **MADHUBANI PAINTINGS**

With the help of the Secretary Government of India, Department of Industrial Policy and Promotion, Ministry of Commerce and Industry, the National Institute of Design assistance will be provided for improved design, higher productivity and better returns.

10. **HONEY**

With the help of KVIC's assistance we will attempt to replicate Punjab's successful model of promotion of Bee-keeping for honey.

11. **MICRO-FINANCE**

SHG movement will be promoted through the good offices of the Canara Bank, Syndicate Bank, Corporation Bank and Vijaya Bank branches in Bihar. Progress will be monitored through their Headquarters in Karnataka.

12. **BIHAR TEAM TO VISIT BANGALORE**

A team of Secretaries to Government of Bihar led by the Chief Secretary will be invited to visit Bangalore for a three day visit to study the following successful innovations done in Karnataka through public-private cooperation.

- (i) Centre for Technology Development
- (ii) Public Affairs Centre of Professor Samuel Paul
- (iii) Bangalore Agenda Task Force

- (iv) Janagraha – an initiative of Shri Ramesh Ramanathan for municipal finance reform.
- (v) An Investment Centre approach for attracting Large Scale Industries to invest in Bihar.

### 13. FM RADIO

Raghav FM, Mansoorpur in Bihar Bhojpur area started with Rs.50 investment by an intrepid entrepreneur has been closed by the Government of India's Information and Broadcasting Ministry. We have already approached the well-known journalist Shri M.V. Kamath, Chairman, Prasar Bharati for redressal. This will be vigorously followed up.

### 14. RIGHTS APPROACH TO EMPOWERMENT

The successful experiment in Uttaranchal of the Rural litigation and Empowerment Kendra run by an NGO at Dehradun will be sought to be replicated in the terai region of Bihar.

### 15. RURAL MANAGEMENT INSTITUTE

A project report for an Institute of Rural Management based on the Anand model will be prepared for setting it up on a 5 acre land to be donated by a member of the Club of 55. The plot is located in Gaya near the Magadh University Campus.

This Institute can also be used for in-service training of young Assistant Collectors of the IAS for training in management techniques and to be change agents in the development process.

### 16. JNUR NATIONAL MISSION

Under the ambitious urban renewal national mission named after our first Prime Minister Jawaharlal Nehru, Patna and Gaya have been selected and considerable funds of more than Rs.100 crores each will become available.

In Bangalore we have an active NGO in which the leading spirit is a retired IAS Additional Chief Secretary of the Government of Karnataka which can assist the urban authorities of Patna and Gaya. Their help can be made available by the Club of 55, if required.

17. PUBLIC HEALTH

Shri R. Srinivasan, IAS (Retd.) former Chief Secretary of Bihar and who is an active member of the Club of 55 has considerable Public Health experience as he has served as the Union Government's Health Secretary and is very familiar with WHO matters. He has suggested trauma centres and Blood Banks which can be made available on National Highways of Bihar.

18. CENTRE FOR BIHAR DEVELOPMENT

The SPV for this Club of 55 activities could be a clone of Kamataka's successful regional development model viz. the Centre for Technology Development. A brief note is annexed. Perhaps we can get ADB assistance for the Centre for Bihar Development. This will need detailed discussions with Secretary Finance, Government of Bihar.

19. PATNA AGENDA TASK FORCE

Under the Chairmanship of Chief Minister, Bihar and Chief Secretary as the Member Secretary we could consider the setting up of a Group of Eminent Persons with members like Shri N.R. Narayana Murthy, Dr. M.S. Swaminathan, Shri Ramesh Ramanathan, Dr. Samuel Paul etc. who could meet periodically as and when desired to monitor and guide the development of Bihar.

We started by quoting Mahatma Gandhi and we will end by quoting Euripides

"Slight not what's near; while aiming at what's far."

**BIHAR  
DEVELOPMENT  
CENTRE**

**JANUARY 2008**

2

## INTRODUCTION

The Bihar Development Centre (BDC) is a regional development organization with technology as the main propulsive input. The region is the State of Bihar and technologies to be used are globally competitive and market driven but adapted to the needs of Bihar. It is a non-profit pro-bono service society promoted by the CLUB of 55 comprising of the retired members of the Indian Administrative Service (1955 Batch) together with the active support of the Government of Bihar.

The BDC is modelled on the Centre for Technology Development (CTD) a USAID-ICICI aided Karnataka project which has been a success story of the 1990's. Based on the experience of the many people who worked for CTD and making use of published record, this BDC presentation document has been prepared.

BDC will have a four year rolling plan for development of Bihar which will essentially be equity-led and prepared in a transparent and participatory manner. Finally, in all its actions BDC is accountable to the people of Bihar.

The BDC envelope has three key concepts:

- GOOD GOVERNANCE
- CIVIL SERVICE REFORMS, and
- ECONOMIC DEVELOPMENT WITH A HUMAN FACE

## THE NEW PARADIGM

BDC will adopt the new paradigm of regional development that has already been field-tested and proven in Karnataka and the Kumaon region by the erstwhile Centre for Technology Development in cooperation with USAID-ICICI. This new paradigm replaces the popular elements of free land, cheap labour, low interest capital and tax exemptions by inter-related industries with access to technology, well paid but globally competitive high-tech trained labour, provision of venture capital type of financial assistance and production of high value added goods and services driven by a liberal civil-society based entrepreneurial culture.

BDC's development paradigm is distinguished by the following all pervasive themes

- EQUITY NOT JUST GROWTH
- DEVELOPMENT WITHOUT HARMING ENVIRONMENT
- PROCESS NOT JUST PROJECT
- CIVIL SOCIETY NOT JUST NGO
- RIGHTS OF THE CHILD NOT JUST WOMEN IN DEVELOPMENT

## FOCUS GROUPS

BDC's project proposals will be formulated in a transparent manner by Focus Groups consisting of academicians and business executives working in an honorary capacity.

These project proposals are then screened by an independent ad-hoc group of development bankers and policy makers.

Finally sanctions will be given by a Board of Governors of BDC who are eminent persons.

## LEVERAGING

One of the unique features of BDC's operation will be its ability to leverage funds from private and public national and international financing institutions as well as bilateral and multinational funding agencies.

While recourse to existing schemes of assistance of State and Central Governments will be fully made, special concessions from State and Central Governments for specific assistance will be the rare exception and not the normal rule.

A special skill of BDC will be the formulation of projects which have multiple sources of funding. From preparation of Project Identification Documents to Detailed Project Reports, Financing Plans, Implementation Schedules and speedy execution of works will be done in a streamlined manner with full financial accountability. A Management Information System (MIS) for monitoring and evaluation with mid-term corrections wherever necessary is another hall-mark of BDC operations so that projects are implemented by a time-bound action plan.

## FOCUS AREAS

Pursuant a detailed year long study of the present environment in the State of Bihar and after a series of consultations with all the stake holders, BDC has chosen the following focus areas of development

- - AGRI-BUSINESS
- - RURAL RENEWABLE ENERGY
- - URBAN INFRASTRUCTURE, and
- - BIO-TECHNOLOGY

## CROSS-CUTTING THEMES

BDC's points of intervention in the selected four Focus Areas will be through the following cross cutting themes ..

- CAPACITY BUILDING
- INSTITUTION BUILDING
- TECHNOLOGY INTERFACE, and
- VENTURE CAPITAL TYPE OF ASSISTANCE

**AGRI-BUSINESS**

- PROCESSED FRUITS - MUZAFFARPUR SME CLUSTER FOR LITCHI
- TRUE POTATO SEED- GAYA REGION
- RICE REVOLUTION
- HORTICULTURE CROPS
- ORGANIC FOODS

FOCUS AREA

RURAL RENEWABLE ENERGY

DECENTRALISED BIO-MASS BASED GASIFIERS

SOLAR HOME-LIGHTING SYSTEMS

SMOKELESS CHULAS

ENERGY-PARKS

RUN OF THE RIVER MICRO-HYDELS

FOCUS AREA

**URBAN INFRASTRUCTURE**

- SOLID WASTE DISPOSAL
- WATER SUPPLY AND SANITATION
- JANAGRAHA SYSTEM OF PARTICIPATION
- HEALTHY CITY PROGRAMME
- SLUMS REDEVELOPMENT TO IMPROVE QUALITY OF LIFE

**BIO-TECHNOLOGY**

- BETTER SEEDS
- BETTER PESTICIDES
- BIO-FUELS
- BIO-METRICS
- CHILD & REPRODUCTIVE HEALTH

## CAPACITY BUILDING

- TRAINING CIVIL SERVANTS FOR CRISIS AND DISASTER  
MANAGEMENT

- SKILL DEVELOPMENT BY VOCATIONAL TRAINING

- SUB-CENTRE OF NATIONAL LAW SCHOOL OF INDIA  
UNIVERSITY(NLSIU)

- SUB CENTRES OF INSTITUTE FOR SOCIAL AND ECONOMIC  
CHANGE (ISEC) BANGALORE / INSTITUTE FOR RURAL  
MANAGEMENT, ANAND (IRMA)

- CASE STUDIES FOR NGOS

CROSS-CUTTING THEME

**INSTITUTION BUILDING**

LEADERSHIP TRAINING CENTRE FOR PANCHAYATS

SHG TRAINING CENTRE FOR WOMEN GROUPS

STRENGTHENING STATE GOVERNMENT'S PUBLIC  
ADMINISTRATION INSTITUTION TO TRAIN DMS TO BECOME  
CHANGE AGENTS AND POLICE REFORMS

URBAN PLANNING INSTITUTE

ENTREPRENEUR TRAINING CENTRE

**TECHNOLOGY INTERFACE**

- SME TECHNOLOGY BANK
- CSIR LABORATORIES INTERFACE
- IARI AGRICULTURAL RESEARCH NETWORK
- ICMR INTERFACE
- E-GOVERNANCE

CROSS-CUTTING THEME

VENTURE CAPITAL. TYPE OF ASSISTANCE

ANGEL INVESTING

BUSINESS PLAN BASED FUNDING ESPECIALLY OF  
KNOWLEDGE BASED ENTREPRENEUR

MENTORING OF ENTREPRENEURS

PILOT PROJECT ASSISTANCE

INCUBATORS

:

**MEMORANDUM OF ASSOCIATION**

**AND**

**RULES AND REGULATIONS**

**OF**

**BIHAR DEVELOPMENT CENTRE**



Nº 008828

## संस्थाओं के निबन्धन का प्रमाण-पत्र

( ऐक्ट 21, 1860 )

संख्या 1446.

वर्ष 2007-08

मैं इसके द्वारा प्रमाणित करता हूँ कि " बिहार डेवलपमेंट सेन्टर ".....

फस्ट फ्लोर इकाई अवन 40 बिहार इन्डस्ट्रीयल  
हरिजा डेवलपमेंट अथॉरिटी, निम्न गाँधी मैदान  
पटना ।

सोसाईटीज रजिस्ट्रेशन ऐक्ट 21, 1860 के अधीन आज यथावत् निबन्धित हुआ/हुई ।

आज तारीख सोलह मास जनवरी वर्ष दो हजार <sup>आठ</sup> पटना में मेरे हस्ताक्षर के साथ दिया गया ।

चाकते, महानिरीक्षक, निबन्धन, बिहार, पटना ।

## PREAMBLE

In June 2005, the retired officers of the 1955 Indian Administrative Service (IAS) Batch met for their Golden Retreat at the National Academy of Administration, Mussoorie. This event also gave them an opportunity to discuss subjects of vast scope such as Civil Service Reforms, Economic Reforms with a Human Face and Good Governance.

Out of this Retreat, grew the idea of a CLUB OF 55, an informal group as a virtual organization to carry forward the IAS mission to serve the nation through a spirit of self-less service, exemplified by the IAS motto "Efficiency in Action is Yoga".

The Club of 55 met at Delhi on 20<sup>th</sup> April 2006 and after due deliberation decided to launch a BIHAR INITIATIVE as its first programme since in today's Bihar all the three themes of Good Governance, Civil Service Reforms and Economic Reforms with a Human Face are extremely relevant.

As a part of the Club of 55's Bihar Initiative, the Bihar Development Centre is being set up under the Societies Registration Act 1860 (Central Act 21 of 1860) as a pro-bono society for regional development of Bihar with technology as the main propulsive input based on Karnataka's highly successful regional development project named "Centre for Technology Development" (1988-2006) as the model.



1

MEMORANDUM OF ASSOCIATION  
OF  
BIHAR DEVELOPMENT CENTRE

Name

1. The name of the Society shall be Bihar Development Centre.

Area of Operation

2. The Area of operation of the Society is whole of India.

Registered Office

3. The Registered office of the Society is situated in Patna in the State of Bihar at FIRST FLOOR, UDYOG BHAVAN, C/o BIHAR INDUSTRIAL AREA DEVELOPMENT AUTHORITY, NEAR GANDHI MAIDAN, PATNA.

Objects

4. The objects for which the Society is established are –
  - 4.1 To undertake, carry on, develop and promote in every possible and conceivable manner projects connected with the regional development of Bihar.
  - 4.2 To establish, promote, sponsor, assist, collaborate, cooperate, associate with or support any scientific or research institution, university, laboratory or other organisation in Bihar.
  - 4.3 To collect, disseminate, edit, print, publish scientific data in areas of interest to the society, establish, promote and support documentation centres and libraries, organize and conduct seminars, symposia, lectures, meetings, conferences and exhibitions for development of Bihar.

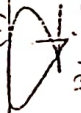
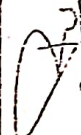
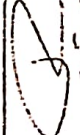




- 4.4 To give or award prizes, scholarships, stipends, grants or other financial assistance to scientists, engineers and other skilled persons especially entrepreneurs in Bihar.
- 4.5 To print, publish, circulate or exhibit books, papers, pamphlets, periodicals, brochures or other literature in areas of interest to the Society or relating to all or any of the objects of the Society.
5. The names, addresses, occupations and designations of the present members of the Managing Committee to whom the management of the affairs of the Society is entrusted are as follows:

Sl. No.	NAME	ADDRESS	OCCUPATION	DESIGNATION (IN RELATION TO THE SOCIETY)
1.	Shri D. Bandyopadhyay	GD-89, Sector-3 Salt Lake Kolkata -700106	Retired IAS Officer	Member
2.	Shri Shree Shankar Sharan	20A, A.N. Road, New Area, Kadamkuan Patna- 800 003 (Bihar)	Retired IAS Officer	Member
3.	Shri P.C. Nayak	"Megh-doot", 119, 3 <sup>rd</sup> Main Road, Jayamahal Extension, Bangalore-560 046	Retired IAS Officer	Member Convener- Secretary Managing -Committee
4.	Shri K.S. N: Murthy	1&2, 5 <sup>th</sup> Cross Nandidurga Road Jayamahal Bangalore - 560 046	Retired IAS Officer	Member

Subscribers to the Memorandum of Association

Sl. No.	Name	Address	Description	Age	Occupation if any
	(1)	(2)	(3)	(4)	(5)
1.	Smt DEBARATI BANDOPADHYAY	C.D. 89, Sector 3 SALT LAKE KOLKATA 700106	S/O Smt Debarati Bandyopadhyay	76	Pensioner
2.	Smt AKINDRANJIT CHITTOBHARY	DA-72, Sector 1 SALT LAKE KOLKATA - 700064	S/O Smt Akindrani Chitrobhary	79	Pensioner
3.	Smt SUBER SHANIKAR SHANIZAN	20/A, ANIZUVA INDIAN AREA KADAPPA KUNDA PATANA - 500 003	S/O Smt Shanika Shaniza	76	Pensioner
4.	Smt P. C. NAYAK	M. S. V. DEPT 119, 3rd MAIN ROAD SANKRANTHILAKSHMI BANGALORE 560046	S/O Smt P. S. NAYAK	77	Pensioner
5.	Smt D. SANKRANTHILAKSHMI	603 - 5/14/2C ANANDAPET DAPP GROUND FLOOR, HILL HYDRABAD 500016.	S/O Smt Damsayya Laxmi	75	Pensioner
6.	Smt NARENDRA LUTHER	175, ROAD NO 12 PANTANA HILL HIDRABAD 500082	S/O Smt M. R. LUTHER	75	Pensioner
7.	Smt K. S. M. MATHURAY	182, Smt Laxmi Rd MADHURAPUR BANGALORE 560046	S/O		Pensioner

Signature with date	Signature of witness with date	Address of witness	Description of witness	Occupation of witness
(6)	(7)	(8)	(9)	(10)
<p>Subabrat Banerjee</p> <p>30.11.07</p>	<p></p> <p>P. Sivaram</p> <p>30.11.07</p>	<p>119, 3rd Main Road                      Jayamahal Estate                      Bangalore                      560046.</p>	<p>RECORDS                      IAS                      OFFICE</p>	<p>Pensioner</p>
<p>Shankar</p> <p>30.11.07</p>	<p></p> <p>S. S. Sharm</p> <p>30.11.07</p>	<p>20A, A N ROAD                      NEW DELHI                      KADAMBAWAN                      PATNA - 800 003</p>	<p>RECORDS                      IAS                      OFFICE</p>	<p>Pensioner</p>
<p>Sharan</p> <p>1.12.07</p>	<p></p> <p>S. S. Sharm</p> <p>2.12.07</p>	<p>119, 3rd Main Road                      Jayamahal Estate                      Bangalore                      560046.</p>	<p>RECORDS                      IAS                      OFFICE</p>	<p>Pensioner</p>
<p>Sharan</p> <p>1.12.07</p>	<p></p> <p>S. S. Sharm</p> <p>2.12.07</p>	<p>119, 3rd Main Road                      Jayamahal Estate                      Bangalore                      560046.</p>	<p>RECORDS                      IAS                      OFFICE</p>	<p>Pensioner</p>
<p>Sharan</p> <p>1.12.07</p>	<p></p> <p>S. S. Sharm</p> <p>2.12.07</p>	<p>119, 3rd Main Road                      Jayamahal Estate                      Bangalore                      560046.</p>	<p>RECORDS                      IAS                      OFFICE</p>	<p>Pensioner</p>

## RULES AND REGULATIONS

### Title

#### 1.0 Title

- 1.1 These Rules and Regulations may be called the "Rules and Regulations of Bihar Development Centre".

### Interpretation

#### 2.0 Definitions

In these Rules, unless the context otherwise requires;

- 2.1 "The Society" or "this Society" or Centre" means "The Bihar Development Centre".
- 2.2 "The Act means the Societies Registration Act 1860 (Central Act 21 of 1860), and the Rules framed thereunder for the time being in force.
- 2.3 "Bye-laws" means the bye-laws from time to time framed by the Managing Committee in Office.
- 2.4 "Chairman" means the Chairman for the time being of the Managing Committee of the Society.
- 2.5 "Managing Committee" means the Committee constituted under and in accordance with these Rules.
- 2.6 "Member" means a person who has been admitted to the membership of the Society in accordance with the Rules.
- 2.7 "Persons" include Departments of Government of Bihar, Public Corporation of the Government of Bihar as well as individuals.



- 2.8 "The Rules" means and include the Rules and Regulations of the Society from time to time in force.
- 2.9 "Secretary" means the Secretary for the time being of the Society and any temporary substitute for him.
- 2.10 "Special General Meeting" means a General meeting of the Members other than an Annual General Meeting duly called and constituted in accordance with the provisions of the Act and the Rules and any adjournment thereof.
- 2.11 "Financial Year" means the period of twelve months commencing on the 1<sup>st</sup> April and ending on 31<sup>st</sup> March following.

Words imparting the singular number include, where the context admits or requires, the plural number and vice-versa.

Words imparting the masculine gender also include the feminine gender and vice-versa.

Save as aforesaid, any words or expressions defined in the Act shall, if not inconsistent with the subject or context, bear the same meaning in these Rules.

Headings and marginal notes in these Rules are only for convenience of reference and shall not affect their construction.

### 3. **Members of the Society**


#### 3.1 Class of Members

There shall be the following classes of members

- a. Patrons
- b. Individual Members
- c. Institutional Members

#### 3.2 First- Members

The Signatories to the Memorandum of Association of the Society who are individuals shall be the first individual members of the Centre.



### 3.3 Patrons

Patrons are persons of eminence who in the opinion of the Managing Committee are to be considered as Patrons of the Centre.

### 3.4 Individual Members

The Managing Committee may invite any individual who is interested in the development of Bihar to become a member of the Society and such member shall pay a life membership fee of Rs.1,000/- (Rupees One thousand only) at the time of admission and enrolment as a member of the Society.

### 3.5 Institutional Members

On invitation by the Managing Committee, any Department of the Government of Bihar or a Public Sector Undertaking of the Government of Bihar may become an institutional member of the Centre on payment of a lumpsum amount or an annual subscription of such amount as may be determined by the Managing Committee from time to time.

### 3.6 Rights of Members


Every member shall, subject to the Rules and any Regulations or Bye-laws made from time to time by the Managing Committee, be entitled

- a. to be present at all lectures, discourses, seminars, exhibitions and conferences held by the society;
- b. to the use of the Society's library if any;
- c. to receive free of cost or at prices, if any, fixed by the Managing Committee from time to time all publications of the Society;
- d. to attend and vote at all Meetings of the Society or to vote on any matter referred to the Members by a circular; and
- e. to receive a copy of the Society's Annual Accounts and of the report of the Auditors and the Governing of Board.

## 4 Meetings of the Members

### 4.1 Annual General Meeting

The Society shall in each year hold a General Meeting as its Annual General Meeting



in addition to any other meetings in that year. All General Meetings other than the Annual General Meetings shall be called Special General Meetings. Every Annual General Meeting shall be called for at such time and at such place in Patna on such day as the Chairman may determine. The Auditor of the Society shall have the right to attend and to be heard at any General Meeting on any part of the business which concerns him as Auditor.

4.2 Special General Meeting


A Special General Meeting may be convened on the requisition of the Chairman or on the requisition of not less than one-third of the total number of Members of the Society entitled to vote at a General Meeting, who shall state in writing the business for which they wish the Meeting to be convened. Any requisition made by the Chairman or Members as aforesaid shall be signed by the Chairman or Members respectively and deposited at the Registered Office of the Society. The Managing Committee shall, within 10 days of the receipt of a valid requisition, proceed duly to convene a Special General Meeting for the consideration of the business stated in the requisition on a day not later than 60 days from the date of receipt of the requisition. Every Special General Meeting shall be called for at such time and such place on such day as the Chairman may determine.

4.3 Notice of General Meeting

Not less than 21 clear days' notice of every General Meeting, Annual or Special, specifying the date, place and hour of Meeting and the general nature of the business to be transacted thereat shall be given to all the Members of the Society provided that in the case of Annual General Meeting, with the consent in writing of all the Members, and in the case of Special General Meeting, with the consent in writing of not less than three-fourths of the total number of Members of the Society, a meeting may be convened by a shorter notice.

4.4 Omission to give notice not to invalidate resolutions

The accidental omission to give any notice as aforesaid to any of the Members or the non-receipt thereof, shall not invalidate any resolution passed at such Meeting.



#### 4.5 Business at Annual General Meeting

The business to be transacted at an Annual General meeting shall include the following:-

- i. Consideration and adoption of the Annual Report of the Managing Committee.
- ii. Consideration and adoption of the Audited Annual Accounts and the Report of the Auditors.
- iii. Appointment of auditors and fixing their remuneration.
- iv. Election of the members of the Managing Committee, if required, under the Rules.

#### 4.6 Meeting not to transact business when Chairman is not present

No business shall be discussed at any General Meeting except the election of a Chairman, while the Chair is vacant.

#### 4.7 Quorum


One-fifth of the Members or 3 Members (whichever is more) present in person and entitled to vote shall be the quorum for a General Meeting.

#### 4.8 If quorum not present; meeting to be dissolved or adjourned

If at the expiration of half an hour from the time appointed for holding a General meeting, the requisite quorum shall not be present, the Meeting, if convened by or upon the requisition of the Members, shall stand dissolved and in any other case, the Meeting shall stand adjourned by half an hour at the same place if the Chairman so determines. If at such adjourned Meeting also the requisite quorum is not present the Members present shall constitute the quorum, and may transact the business for which the Meeting was called.

#### 4.9 Chairman of General Meeting

The Chairman of the Managing Committee shall preside over all the general meetings of the Society and In his absence, the Members present shall elect one among themselves to be the Chairman of that Meeting.



- 4.10 Adjournment of Meeting  
The Chairman may, with the consent of the Members, and shall, if so required by not less than three-fourths of all Members present at the Meeting, adjourn any Meeting from time to time and from place to place, but no business shall be transacted at any adjourned Meeting other than the business left unfinished at the Meeting from which the adjournment took place.

When a Meeting is adjourned for 30 days or more, notice of the adjourned meeting shall be given as in the case of an original meeting. Save as aforesaid, it shall not normally be necessary to give any notice of the adjournment or of the business to be transacted at an adjourned meeting.

- 4.11 Questions at General Meetings how decided  
Every question submitted to a General Meeting shall be decided by a majority of votes on a show of hands.

- 4.12 Chairman's casting vote  
In the case of an equality of votes, the Chairman shall have a second or casting vote.

- 4.13 Chairman to be sole Judge of validity of votes  
The Chairman of any meeting shall be the sole judge of the validity of every vote tendered at such meeting.

## 5 Managing Committee

### 5.1 Number of Members

The maximum number of members of the Managing Committee shall be Five and the minimum shall be Three.

### 5.2 First Members

The first members of the Managing Committee shall continue until otherwise determined by the members in general meeting. There shall be no retirement of members of the Managing Committee in every Annual General Meeting. However it is open to the members of the Managing Committee by simple majority votes to remove any member of the Committee and to fill up the resulting vacancy.

### 5.3 Power to fill casual vacancy and to co-opt

The Managing Committee may fill up the casual vacancies or co-opt additional

members on the Committee on terms and conditions as the Committee may deem fit.

5.4 Period of office

Any member of the Managing Committee shall continue for an indefinite period unless he is removed from the office in the manner mentioned in Clause 5.2 above.

5.5 Chairman of Managing Committee

The Chairman of the Managing Committee shall be elected from among the members of the Managing Committee and he shall continue in office until otherwise determined by the Managing Committee. In the absence of the Chairman any other member of the Managing Committee can be elected as a Chairman to preside over the meetings of the Managing Committee.


5.6 The Managing Committee shall meet at least once in every six months.

5.7 Power of Managing Committee

The Management of the affairs, business, funds and property movable or immovable, of the Society shall at all times be entrusted to, and be vested in, the Managing Committee who may exercise all such powers and do all such acts, deeds and things as may be exercised or done by the Society.

5.8 Certain powers of Managing Committee

The Managing Committee shall have the powers to frame, amend, abridge or repeal Rules and Bye-laws relating to the administration and management of the affairs of the Society and also providing for the following matters, for the furtherance of all or any of the objects of the Society, that is to say :

1. To pay out of the funds belonging to the Society all expenses of or incidental to the formation and registration of the Society and the management or administration of any of the foregoing objects, including all rents, rates, taxes, outgoings and salaries of employees.
  2. To prepare and sanction budget estimates and allocate from time to time the funds of the Society towards the objects of the Society.
- 

as to purposes. The Chairman of every Committee or Sub-Committee shall in the exercise of the powers so delegated conform to any regulations that may from time to time be imposed on him or it by the Managing Committee. All Acts done by the Chairman or Committee or Sub-Committee in conformity with such regulations and in fulfilment of the purposes of their appointment but not otherwise shall have the like force and effect as if done by the Managing Committee.

6.5 Meeting of Committee or Sub-Committee : how to be governed

The meetings and proceedings of any such Committee or Sub-committee shall be governed by the provisions herein contained for regulating the meetings and proceedings of the Managing Committee, so far as the same are applicable thereto and are not superseded by any regulations made by the Managing Committee under the last preceding Rule provided however that all decisions on any question arising at any meeting of such committee or Sub-Committee shall require the unanimous approval of the members present thereat.

6.6 Acts of Managing Committee or Committee valid notwithstanding defect in appointment

All acts done by any meeting of the Managing Committee or by any Committee or Sub-Committee or by any person acting as a member of the Managing Committee shall, notwithstanding that it shall afterwards be discovered that there was some defect in the appointment of such members or that the appointment had been terminated by virtue of any provision contained in the Rules, be as valid as if such person had been duly appointed or his appointment had not been terminated, provided that nothing in this Rule shall give validity to acts done by a member of the Managing Committee or Committee or Sub-Committee after his appointment has been shown to the Society to be invalid or to have been terminated.

6.7 Resolution by circulation

A resolution in writing, approved and signed by a majority of the members of the Managing Committee for the time being entitled to receive notice of a meeting of

the Managing Committee, shall be as valid and effectual as if it had been passed at a meeting of the Managing Committee duly convened and held.

## 7 SECRETARY

- 7.1 The Managing Committee may, from time to time, employ or engage a full time or part-time Secretary of the Society and determine his terms and tenure of office, powers, functions, and duties and fix and vary his remuneration.

## 8 VISITOR


1. The Managing Committee may request an eminent person to be the Visitor of the Bihar Development Centre (BDC).
2. The Visitor shall have the following powers:
  - (a) To review the work and progress of the BDC and to make recommendations which shall be binding on the BDC; and
  - (b) To enquire into any complaints made or received on the working of BDC and to make recommendations, which shall be binding on the BDC.

## 9 BOARD OF GOVERNORS

The Society may constitute a Board of Governors consisting of a multidisciplinary panel of Eminent Persons to oversee the activities of any major project(s) of the Society for regional development of Bihar for which the Society has been able to prepare the project report(s) and / or raise funding. The number of members of the Board of Governors shall not exceed 12. The decisions of the Board of Governors on such project(s) of development of Bihar shall be binding on the BDC.

## 10 ADVISORY COMMITTEE

The Society may also constitute a local Advisory Committee at Patna to assist the Society in its activities.



## 11 ACCOUNTS

### 11.1 Managing Committee to keep Accounts

The Managing Committee shall cause proper books of accounts to be kept with respect to:

- a. all sums of money received and expended by the Society and the matters in respect of which the receipts and expenditure take place;
- b. all sales and purchases of goods by the Society; and
- c. the assets and liabilities of the Society.

The books of account shall give a true and fair view of the state of the Society's affairs at the end of the year and explain its transactions. The books of account shall be open for inspection by any member of the Managing Committee during normal business hours.

### 11.2 Accounts to be kept at Registered Office

The books of account shall be kept at the Registered Office or at such other place or places in Patna as the Managing Committee thinks fit.

### 11.3. Annual Accounts to be placed at Annual General Meeting

The Managing Committee shall cause to be prepared and to be laid before the Society at each Annual General Meeting audited Annual Accounts of the Society in respect of the immediately preceding year together with the Auditor's Report thereon and the Report of the Managing Committee on the affairs and activities of the Society during that year. A copy of the Annual Accounts, Auditor's Report and the Report of the Managing Committee shall be forwarded by the Managing Committee to every Member of the Society not less than 21 days before the date of the Annual General Meeting.

## 12 AUDITORS

### 12.1 Appointment of Auditors

An Auditor or Auditors being a Chartered Accountant or a firm of Chartered Accountants shall be appointed by the Society at each Annual General Meeting,

Q

provided that the first Auditor/s of the Society shall be appointed by the Managing Committee. The remuneration of the Auditors shall be fixed by the Society in General Meeting.

### 13 NOTICES

#### 13.1 Service of document or notice


A document or notice may be served on or given by the Society to any Member either personally or by sending it by post to him at his registered address in India supplied by him to the Society for service of documents or notices on him. Where a document or notice is sent by post, service of the notice shall be deemed to be effected by properly addressing, prepaying and posting a letter containing the document or notice and such service shall be deemed to have been effected in the case of a notice of a Meeting, at the expiration of 48 hours after the letter containing the same is posted, and in any other case, at the time at which the letter is delivered in the ordinary course of post.

#### 13.2 To whom documents or notices to be served

The documents or notice of every General meeting shall be served or given in such manner hereinbefore provided to every Member of the Society and the Auditor/s for the time being of the Society, but to no other person or persons.

14 The working hours of the Society shall be between 10.00 A.M. to 1.00 P.M. on all working days of the Government of Bihar.

15 Any amendment to the Memorandum of Association, the Rules and Regulations or change in the name of the Society or any proposal for amalgamation of the Society with any other Society or dissolution of the Society shall not be carried out unless the proposal is approved by the members of the Society in general meeting convened with at least 21 days notice in writing. Such notice shall contain clearly in writing the proposal which is required to be considered by the Members. The aforesaid approval shall be obtained by means of a resolution passed with three-fourths majority.



- 16 The benefits of the Society shall be open to all irrespective of caste, creed or religion.
  - 17 In the event of dissolution or winding up of the Society, the assets remaining as on the date of dissolution shall under no circumstances be distributed among the Members of the Managing Committee but the same shall be transferred to another Charitable Trust, Society, Association or Institution connected with development of Bihar.
- 